

### HEARTLAND BANK—



NZX Investing in New Zealand conference and Asia roadshow October 2018



### **About Heartland**

- A New Zealand registered bank with operations in New Zealand and Australia
- Listed on the NZX Main Board in 2011 and obtained bank registration in 2012
- Focus is on providing "best or only" banking products within the Household, Business and Rural sectors
- NZX\$4.0bn of finance receivables (NZ\$3.3bn New Zealand, NZ\$0.7bn Australia)
- 12% compound annual growth rate in both finance receivables and profitability over the past 3 years
- 175% Total Shareholder Return over the past 5 years

#### **Credit rating (Fitch)**

As at 30 June 2018

 $\mathsf{BBB}$ 

Investment Grade, Outlook Stable

#### **Market Capitalisation**

As at 26 September 2018

\$978m

#### Total Shareholder Return

5 years to 30 June 2018

**174%** 

### **Heartland Group**

#### **Business Finance**

\$1,066m, up 7% in 2018

Working capital and plant and equipment finance distributed through Heartland's relationship managers, partners and intermediaries.

#### Rural Finance

**\$656m, down 3% in 2018**Rural loans and livestock finance

distributed through Heartland's relationship managers and alliance partners.

#### **Net Finance Receivables**

30 June 2018



### Motor Vehicle Finance \$955m, up 16% in 2018

Distributed through our motor vehicle dealer network to enable customers to access finance at the point of sale.

#### **Reverse Mortgages**

NZ - \$453m, up 12% in 2018 Primarily distributed through our Heartland Seniors Finance sales

team in New Zealand.

AU - \$677m, up 31% in 2018
Distributed through brokers and our Heartland Seniors Finance sales team in Australia.

### Harmoney & Other Consumer Lending \$152m, up 61% in 2018

Our partnership with Harmoney enables Heartland to lend through Harmoney's online platform for personal loans.



### **Growth strategy is delivering results**

To provide 'best or only' specialist products in niche markets that are under-serviced by the mainstream banks

#### STRATEGIC OBJECTIVE

#### **GROW THE CORE**

Focus on growth in our core business including reverse mortgages, motor and small business lending.

#### **DEVELOP NEW BUSINESS**

Grow new market opportunities through Open for Business, livestock finance and Harmoney

#### **GROW AUSTRALIA**

Leverage established intermediary relationships and digital platforms.

#### **ACHIEVED THROUGH**

#### **DIGITAL DEVELOPMENT**

Utilise digital, intermediated and direct channels to ensure we are in easy reach for our customers. Use of automation to increase efficiency.

#### **CUSTOMER FOCUS**

Utilise data insights to accurately identify customer intent, driving strong lead generation and conversion and provide a superior customer experience.

#### **GROWTH THROUGH ACQUISITION**

Consider acquisition opportunities that are value accretive and deliver innovation or a compelling distribution capability.

#### TO CREATE POSITIVE OUTCOMES

**Our People** 

Our Community

**Our Customers** 

Our shareholders

**Our Operations** 



### Asset growth driving profitability

Net operating income

12 months to 30 June 2018

\$196.8m

▲ 15% from FY2017

Net profit after tax

12 months to 30 June 2018

\$67.5m

▲ 11% from FY2017

Net finance receivables

As at 30 June 2018

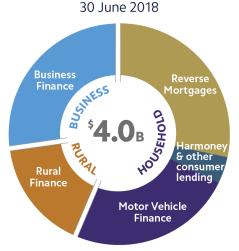
\$4.0bn

▲ 12% from FY2017

#### **Highlights**

- 12% growth in net finance receivables from 30 June 2017
- Return on equity of 11.1%
- NIM strong at 4.42%
- Cost to income ratio improved to 40.9%
- Impairment expense increased, but underlying expense stable
- Final dividend declared 5.5 cps, full year dividend 9.0 cps

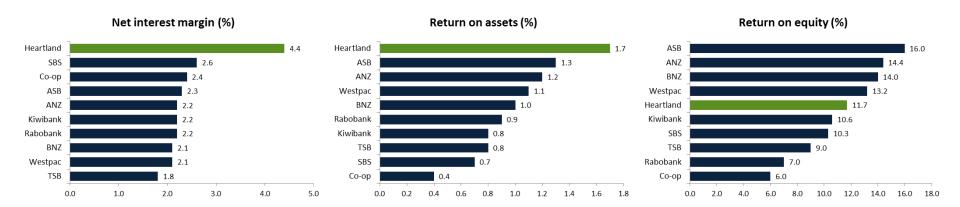
#### **Net Finance Receivables**





### Heartland's point of difference

- Highest Net Interest Margin among our peers
- Resulting in highest Return on Assets
- Competitive Return on Equity
- Highest growth rate in Gross Loans and Advances (Net Finance Receivables) – 2.7% in the June quarter and 12.3% year on year



Source: Reserve Bank of New Zealand Financial Strength Dashboard, quarter ending 30 June 2018

# **Corporate Restructure**



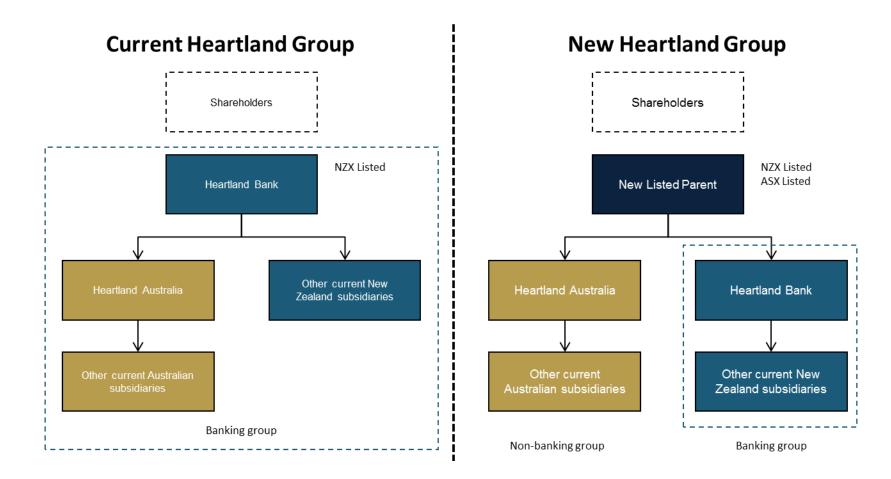




## Corporate Restructure – to remove growth constraints

- Shareholders approved a corporate restructure at the Annual Meeting in September.
- Heartland's Australian group companies will be separated from Heartland's banking group and no longer be regulated by the Reserve Bank of New Zealand.
- The Restructure will remove constraints on funding and asset growth of the Group's business currently arising from Reserve Bank regulations
- The Restructure will provide greater flexibility for the Group to explore and take advantage of future growth opportunities in New Zealand and Australia outside the banking group.
- Heartland Bank will remain a registered bank in New Zealand regulated by the Reserve Bank, and will continue to operate the Group's current New Zealand business.

### Corporate Restructure – the new group



### Foreign exempt listing on the ASX

- Heartland is also seeking a foreign exempt listing on the ASX as part of the Restructure.
- Provides improved access to additional sources of capital for future growth opportunities.
- The Restructure facilitates a foreign exempt listing by Heartland Group Holdings, removing the word "bank" from the listed entity's name.
- Heartland Group Holdings will have its primary listing on the NZX Main Board, and a foreign exempt listing on the ASX.

# 2018 Annual Results Highlights

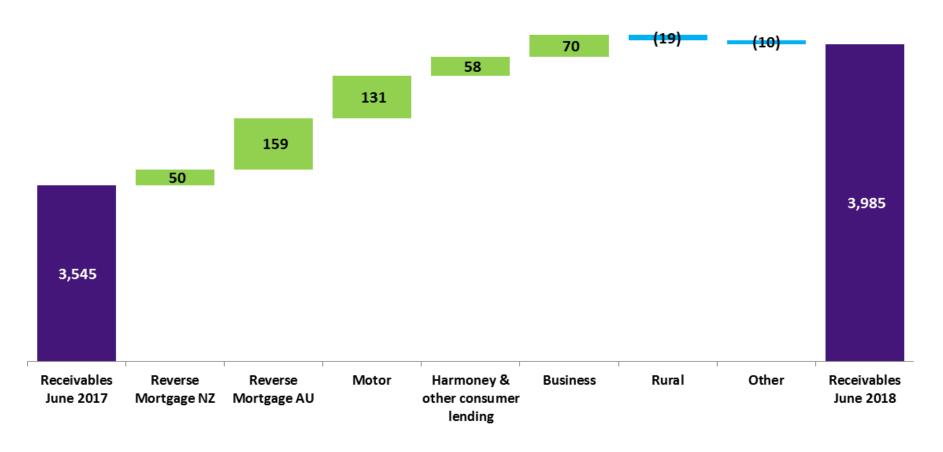






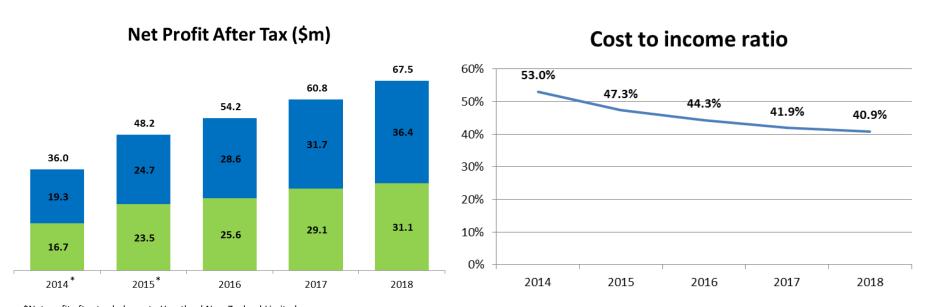
### Significant growth in reverse mortgages and motor

#### **Net Finance Receivables Movement in 2018 (\$m)**



### **Growth in income and profitability**

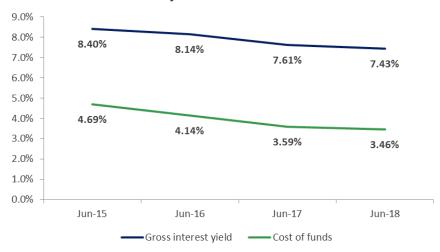
- Net interest income up 13%
- Net profit after tax up 11% driven by asset growth
- Market leading Net Interest Margin at 4.42%
- Cost to income ratio improved to 40.9%
- Impairment expense increased due to asset growth and increased provisioning



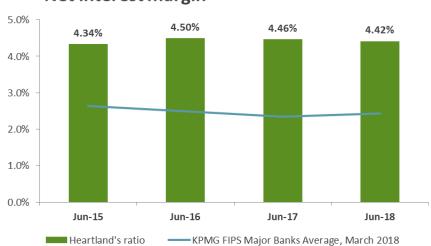
<sup>\*</sup>Net profit after tax belongs to Heartland New Zealand Limited

### **Market leading NIM maintained**

#### **Gross interest yield and Cost of funds**



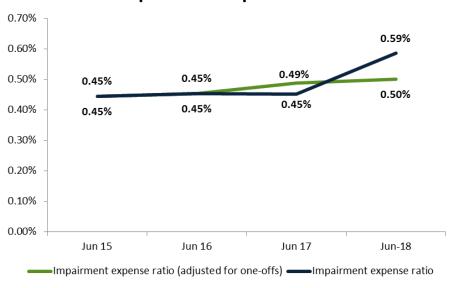
#### Net interest margin



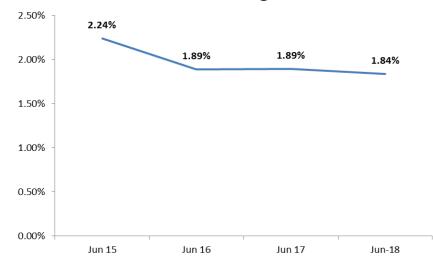
- Gross interest yield = Interest Income divided by Average Interest Bearing Assets
- Cost of funds = Interest Expense divided by Average Interest Bearing Liabilities
- Net Interest Margin (NIM) = (Interest Income Interest Expense) divided by Average Interest Bearing Assets

### **Asset quality**

#### **Impairment Expense Ratio**



#### **Gross Non Performing Loans Ratio**



### Reverse Mortgages – responsible lending

#### Three promise reverse mortgage guarantee:

Lifetime Occupancy Guarantee	Your home will remain the place you live in for as long as you choose		
No Negative Equity Guarantee	The loan repayment will never exceed the net sale proceeds of the property		
Loan Repayment Guarantee	There is no requirement to make any repayment until the end of the loan		

- Regulated by the National Consumer Credit Protection Act in Australia
- Regulated by Australian Securities and Investments Commission (ASIC) in Australia
- A socially responsible product with a thorough fulfilment process
- Loan assessment process and compliance call ensures loan suitability
- Customers encouraged to only draw what they need
- Broker model designed to avoid adverse customer outcomes
- Strong duty of care for customers extends through lifetime of the loan



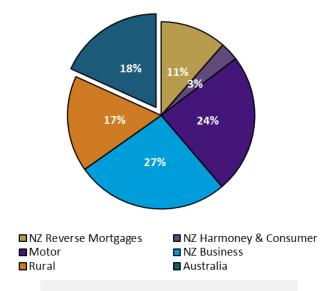
### **Australia**

Our Australian business continues to achieve significant growth:

- Reverse mortgages increased 31% to \$677 million
- Harmoney consumer lending in Australia commenced, growing to \$26 million
- Business lending through our partnership with Spotcap grew to \$19 million.



- Low interest rate environment (OCR 1.50%)
- Heartland Bank has 19.8% of the Australia reverse mortgage market (June 2018)
- Number of people over 65 forecast to increase from 3.8m today (15% of population) to 5.8m in 2031 (19% of population)
- Over 20,000 Australians turn 65 every month
- Home ownership is high in those aged 65+, 85% in Australia
- Broker dominated reverse mortgage market



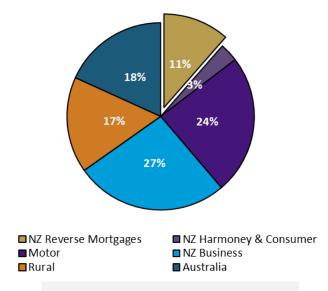


### **New Zealand Reverse Mortgages**

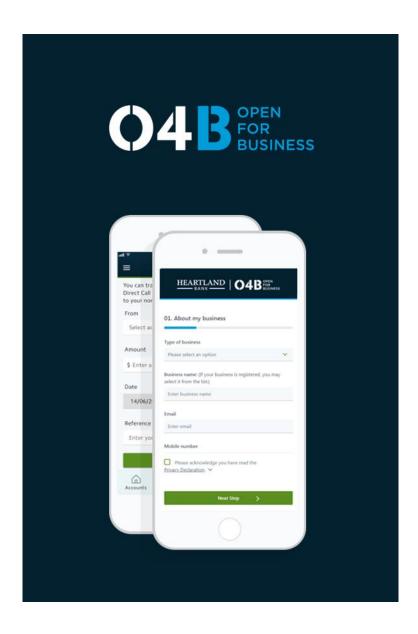
- NZ Reverse Mortgage net finance receivables increased 12% to \$453 million
- NZ Reverse Mortgage Net Operating Income increased 17% to \$18.5 million
- Increased brand awareness and digital distribution
- Growth to 15,000 customers in New Zealand.



- Low interest rate environment (OCR 1.75%)
- Minimal broker market activity
- By 2036, it's projected that around one in 4.5 New Zealanders will be aged 65-plus, that's 1,258,500 million people
- 75 per cent of over-65s own their own home
- Moderate to high house price inflation







### **Open for Business**

- NZ's largest dedicated online business loan platform
- Almost 98% growth in FY2018
- Proven stable technology and loan book performance consistent with expectations
- Reached over 5,000 clients based on search engine marketing only
- Unsecured loans up to \$75,000
- Partially secured loans up to \$250,000
- Apply in minutes, get a decision in seconds
- No need to change banks or secure your lending against the family home

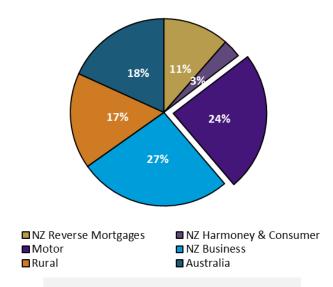


### **Motor**

- Motor net finance receivables increased 16% to \$955 million
- Motor Net Operating Income increased 3% to \$51.9 million
- Higher volume of lending slightly offset by lower rates
- Increased partnership with intermediaries to offer vehicle finance at point of sale.



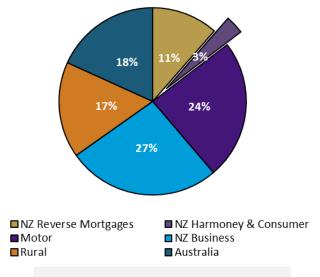
- Franchises dominate the market in both new and used cars
- Used import registrations down 7% for the year (75k versus 80k) as at June 2018.
- New vehicle registrations are slightly up on last year by 0.5% (53k versus 52k).
- Motor purchases (inversely) correlated to unemployment Unemployment currently at historical lows at 4.5%.

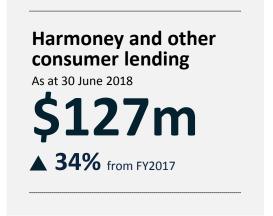




# Harmoney and other consumer lending (New Zealand)

- NZ Harmoney and other consumer lending net finance receivables increased 34% to \$127 million
- NZ Harmoney and other consumer lending Net Operating Income increased 15% to \$9.9 million
- Increased distribution through Harmoney
- Higher volume of lending slightly offset by lower rates.





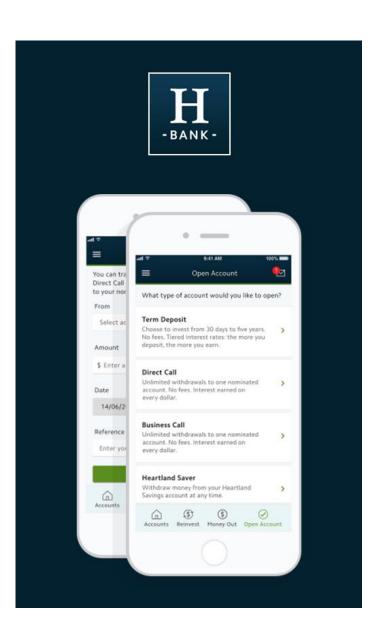


### **Retail deposits**

- Raised \$308 million of new deposits in FY18
- CANSTAR Bank of the year Saving Award and Outstanding Value for our Direct Call Account
- New Heartland Mobile App for Savings and Deposits







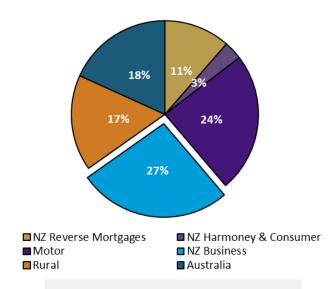
### **New Zealand Business**

New Zealand Business lending increased 6% in the year to \$1,047 million

- Growth achieved in lending through our online platform for small business loans, *Open for Business*, and intermediary partnerships
- Strategic reduction in relationship-managed business lending to decrease risk concentration
- New Zealand Business net operating income increased 12% to \$52.7 million for the year.

#### **Competitive and economic snapshot**

- 515,000 Small to Medium Enterprises (SME's) in New Zealand –
   70% of whom are sole traders
- Target market is SME owners who do not want to or cannot use their own home as lending security
- Competition is main stream banks who normally require property as security





### Rural

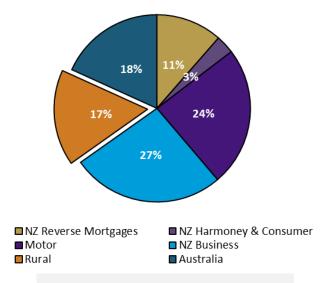
- Rural lending decreased 3% in the year to \$656m
- Average net receivables increased from \$614m in 2017 to \$666m in 2018
- Net Operating Income increased 10% to \$32.3m due to higher average lending compared to 2017.

Product and distribution through digital channels:

- Increase livestock lending through *Open for Livestock*
- Strategic focus to reduce traditional rural relationship lending and larger risk concentration loans.



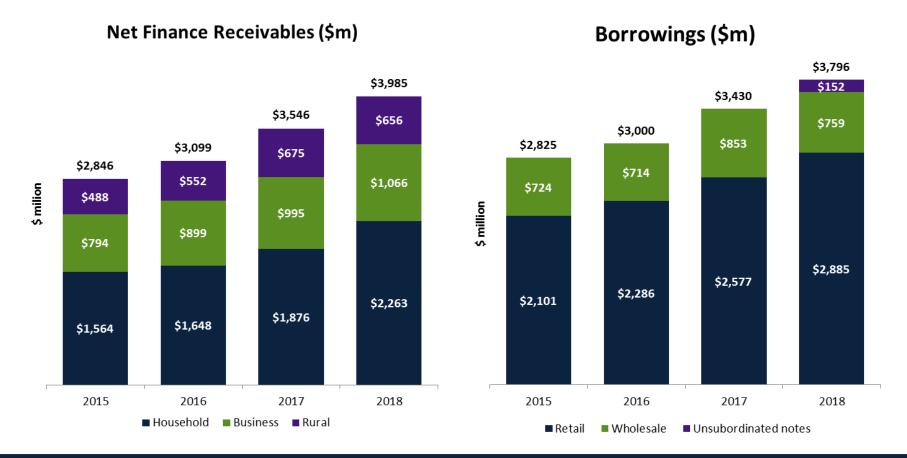
- Target market Farmers who require specialised leverage of their livestock assets (stand-alone basis).
- Livestock values indicate good values of stock which supports confidence in the red meat industry.





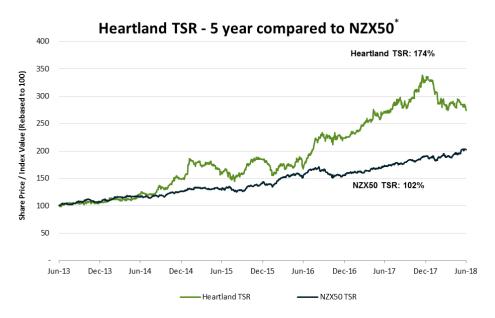
### Asset growth supported by retail deposit growth

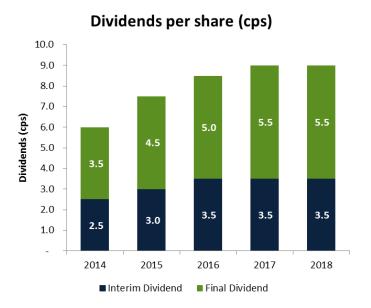
- 12% growth in net finance receivables
- Supported by 12% growth in retail deposits



### Returns to shareholders

- Final dividend 5.5cps full year dividend 9.0cps
- Dividend pay-out ratio 74.5%
- Total Shareholder Return (TSR) of 174% over the last 5 years





<sup>\*</sup> Total Shareholder Return means share price appreciation plus dividend received. TSR has been calculated including the benefit of imputation credits.



### **Conclusion and Outlook**

- 2018 was a year of investment in infrastructure, long-term capability and efficiency.
- We have developed a strong digital platform and confirmed a strategy for growth.
- Asset growth will be achieved through continued execution of strategy with digital distribution and intermediated channels providing low cost growth opportunities.
- Heartland expects net profit after tax for the year ending 30 June 2019 to be in the range of \$75 million to \$77 million.

### Thank you Q&A For further information, please contact: **David Mackrell Chief Financial Officer** +64 21 311 911 david.mackrell@heartland.co.nz **Julia Belk Investor Relations Manager** +64 9 926 3837 +64 21 2408 997 julia.belk@heartland.co.nz https://www.heartland.co.nz/



### **New Zealand – a stable growing economy**

#### A stable country

 Stable MMP Government – Ranked 2<sup>nd</sup> (out of 102) for open government environment<sup>1</sup>

 Ranked 1<sup>st</sup> (out of 190 economies) for easy of Starting Business and 2<sup>nd</sup> (out of 139 nations) for Business Friendliness<sup>1</sup>

Progressive investment focus

#### A sound macro-economy

• Stable, low interest rate: 2.6%<sup>2</sup> (10 year bond)

• Stable, low inflation: 1.5%<sup>3</sup>

Strong export economy

#### Solid growth environment

• GDP growth: 2.7%<sup>3</sup>

• Growing population: 1.9%<sup>3</sup>

Low unemployment: 4.5%<sup>3</sup>

• Renown for creativity and innovation



### Key financial service sector regulators

- Reserve Bank of New Zealand (RBNZ) the prudential regulator of the banking industry in New Zealand
- Financial Markets Authority (FMA) regulates the sale of financial products in New Zealand
- Commerce Commission enforces the Credit Contracts and Consumer Finance Act (CCCFA), the principal legislation governing the provision of consumer credit
- Australian Securities & Investments Commission (ASIC) ASIC is Australia's integrated corporate, markets, financial services and consumer credit regulator

### **Historical Summary Financial Information**

#### **Statement of Comprehensive Income**

For the year ended	30 June 2018	30 June 2017	30 June 2016	30 June 2015
	\$m	\$m	\$m	\$m
Interest income	309.3	278.3	265.5	260.5
Interest expense	125.5	115.2	118.8	126.0
Net interest income	183.8	163.1	146.7	134.4
Other net income	13.0	8.1	10.9	10.3
Net Operating Income	196.8	171.3	157.6	144.7
Operating expenses	80.4	71.7	69.9	68.4
Impaired asset expense	22.1	15.0	13.5	12.1
Profit before taxation	94.3	84.6	74.2	64.3
Taxation expense	26.8	23.7	20.0	16.2
Net profit after tax	67.5	60.8	54.2	48.2

### **Historical Summary Financial Information**

#### **Statement of Financial Position**

As at	30 June 2018	30 June 2017	30 June 2016	30 June 2015
	\$m	\$m	\$m	\$m
Assets				
Cash and cash equivalents	49.6	57.0	84.2	37.0
Investments	340.5	318.7	236.4	329.3
Investment properties	9.2	4.9	8.4	24.5
Finance receivables	3,984.9	3,545.9	3,098.9	2,845.7
Operating lease vehicles	17.5	19.0	24.6	30.0
Other assets	14.4	10.0	15.7	16.5
Intangible assets	74.4	71.2	57.8	51.1
Deferred tax asset	5.3	7.9	7.1	8.7
Total Assets	4,495.9	4,034.7	3,532.9	3,342.9
Liabilities				
Borrowings	3,796.1	3,429.7	3,000.0	2,825.2
Current tax liabilities	11.5	9.9	6.8	7.9
Other liabilities	24.2	25.5	27.9	29.7
Total Liabilities	3,831.8	3,465.1	3,034.6	2,862.8
Equity				
Share capital	542.3	470.5	418.8	413.6
Retained earnings and reserves	121.8	99.1	79.6	66.5
Total Equity	664.2	569.6	498.3	480.1

### **Historical Summary Financial Information**

#### **Summary Ratios**

	30 June 2018	30 June 2017	30 June 2016	30 June 2015
Regulatory Total Equity Ratio	14.1%	13.6%	14.0%	14.3%
Net Tangible Assets (\$m)	584.4	490.5	433.5	420.3
Net Tangible Assets per share (\$)	1.04	0.95	0.91	0.89
Earnings per share (\$)	0.13	0.12	0.11	0.10
Dividends (cps)	9.0	9.0	8.5	7.5
Return on Equity (%)	11.1%	11.6%	11.1%	10.4%
Net Interest Margin (NIM)	4.42%	4.46%	4.50%	4.34%
Cost to income ratio	40.9%	41.9%	44.3%	47.3%
Gross interest yield	7.43%	7.61%	8.14%	8.40%
Cost of funds	3.46%	3.59%	4.14%	4.69%
NPL ratio (Gross)	1.84%	1.89%	1.89%	2.24%
Impairment ratio	0.59%	0.45%	0.45%	0.45%